

Maintaining Resiliency Through Innovative Approaches

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Purpose

This presentation will cover a case study of how a local economic development organization in Lafayette, Louisiana pivoted its daily operations during the Covid-19 pandemic to provide quick and innovative solutions to help mitigate short-term effects on the local business community.

About Lafayette Parish

Quick Facts:

- Population: 246,890
- Labor Force Participation Rate: 88%
- Unemployment Rate: 2.8%
- Target Industries:
 - Advanced Manufacturing
 - Energy ٠
 - IT/Software Development
 - Health Care
 - Logistics



Outline

| OVERVIEW | The Ask, Challenges and Solutions How this project came to be and what it took to get it off the ground in one weekend |
|--------------|--|
| SCOPE | Project Evolution Over Time Describe how the project changed and grew from initial concept to pivot with identified needs |
| STAKEHOLDERS | Collaboration Partners Discuss community stakeholders, their roles, and methods of information sharing |
| METRICS | Key Performance Indicators Metrics used to measure the effectiveness of the program |



The Ask

Mayor-President Josh Guillory requested that LEDA assist the existing City 311 team at Lafayette Consolidated Government with business-related incoming calls.

Create a process to distribute 100,000 masks that were donated to the city from Fruit-of-the-Loom.

Report to him and other elected officials the needs of the community based on the calls received.





Turning a local EDO office into a functional call center and mask distribution hub



Solution

Repurposed existing phone software to allow for rolling call queue

Created mask distribution team and schedule



Training staff on programs, resources and data collection processes in a short time period



Solution

Created resource binders for each staff member

Held in-person training/troubleshooting sessions over the weekend

Created video tutorials



Capturing caller information and providing follow-ups for callers



Solution

Repurposing ArcGIS's Survey 123 to collect caller information

Single processor of information at end of day to distribute follow-ups

Each staff person assigned a concentration area



Information dissemination and communicating needs to elected officials





Partnered with media outlets

Social media push from multiple organizations

Created an integrated dashboard with live updates

Timeline

The Shutdown

Stay-at-home order issued and Mayor makes his request.

Mask Donation

Donation of 100,000 masks, developed plan to distribute to communities, businesses and individuals.

BRP Grant Live

Developed guidelines, forms and grant reporting procedures. Accepted first slate of applications.

Closed 311 Line

Daily call rates declined and more State and Federal programs came down to provide assistance.

2020



Partners & Stakeholders

- Lafayette Consolidated Government (LCG)
- Louisiana Small Business Development Center (LASBDC)
- Louisiana Workforce Commission (LWC)
- State Senators & State House Reps
- Lafayette City-Parish Council
- Municipality Mayors
 - City of Carencro
 - City of Youngsville
 - City of Broussard
 - Town of Duson
 - City of Scott
- Lafayette Police & Fire Departments
- SMILE Community Action
- Catholic Charities





The Metrics

- # of callers
- # of masks distributed
- Safe Shop certifications
- # of BRP Grants funded
- Dollars invested
- Business loss
- SBA/PPP Grants and loans issued to local businesses
- Unemployment claims
- Job openings
- and more...



The Caller Tracking Form

| 2:34 PM | 12:35 PM 내 우 (|
|--|--|
| A 311 Call Tracking | Business Owner or Employee?* |
| A will be assisting LCG to field business-related 311 during the COVID-19 pandemic. This survey will be as a collection form to track calls that come into EDA 311 system. Each team member will complete | Is the caller a business owner or a company employee |
| survey for every call that is taken. | C Employee |
| aller's Name | |
| ter the caller's name. If they wish to remain onymous, just enter Anonymous for name. | Other |
| | Business Name |
| aller's Phone No. | |
| case the call is disconnected or response requires a Il back. | |
| 2 | Primary Purpose of Call?* |
| aller's Email Address* | SBA Loan Info |
| responses that call for more extensive explanation. bout the BRP program, the email address must be email they used on the application. Put | Unemployment Insurance Info |
| A@lafayette.org if caller does not want to give email Idress. | Stimulus (CARES) Package Info |
| | |
| | Laid-Off Looking for Work |
| usiness Owner or Employee?* | |

| 0 | Laid-Off Looking for Work |
|-------|---|
| 0 | 1099, Contract, Artist, Industry Worker Assistance |
| 0 | Business Assistance Grant (LCG) |
| 0 | Prohibited business |
| 0 | Charitable Donation |
| 0 | Other (If other, explain in Notes section below) |
| RP C | Only: What is your DBA (Doing ess As) Name? Needs Follow-Up?* |
| aller | |
| aller | Yes |

| | "II 🕹 🔳 |
|---|----------|
| Any Follow-Up Notes? | |
| | |
| Best Contact Person for Follo none, please skip. | w-Up? If |
| Were you able to answer this questions?* | caller's |
| O Yes | |
| O No | |
| | |
| Date and Time of Call* | |
| Date and Time of Call* | |

The Dashboard

| LEDA 311 and Safe Shop Call Center Stats This real-time, interactive dashboard tracks and reports all calls taken into LEDA 311. | | | | | |
|--|---------------------------------|-------------------------------------|--|--|--|
| Safe Shop/Mask Calls- TODAY | Safe Shop/Mask Calls-OVERALL | Business Resource Calls- T | | | |
| Last update: 1 minute ago | 783 | Last update: 1 minute ago | | | |
| Overall Safe Sh | nop/Mask Stats | | | | |
| # of Mask Orders Placed | # of Employees Given Masks | Caller Needed Follow- | | | |
| 728 | 19,861 | 499 | | | |
| Safe Shop/ Mask Calls Breakdown | Business Recovery Program Calls | Laid-Off Lo Sor We | | | |
| Masks for Employees | 387 | Unemployment Insurance Mo 28% | | | |
| Both Maska and Safe Shop 0 100 200 300 400 # of Orders/Verifications | S00 800 | Lett update: 1 minute ago | | | |





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